

Digital Corporate Marketing

**Lecture Title: Integrating Corporate Communication
Strategies with Digital Marketing**



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Integrating Corporate Communication Strategies with Digital Marketing

Evaluating Communication and Corporate Strategies

Evaluating communication strategies is essential for understanding their impact on achieving corporate objectives.

This involves measuring how well communication efforts align with and support the broader goals of the organisation.



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Evaluating Communication and Corporate Strategies

Evaluation helps identify strengths, weaknesses, and areas for improvement in communication strategies.

It ensures that resources are used effectively and that strategies are adjusted to meet changing organizational needs and external environments.



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Setting Communication Objectives

Effective evaluation starts with clear communication objectives.

These should be **SMART: Specific, Measurable, Achievable, Relevant, and Time-bound.**

For instance, an objective could be to increase employee engagement by 20% over six months.



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Surveys and Questionnaires

Surveys and questionnaires are cost-effective methods to gather quantitative and qualitative data from stakeholders.

They can measure aspects like satisfaction, engagement, and the clarity of messages. For example, employee satisfaction surveys can reveal insights into internal communication effectiveness.



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Surveys and Questionnaires

Identify the Target Audience:

Determine who will be taking the survey. This could be employees, customers, suppliers, or other stakeholders.

Design the Survey Structure:

Plan the flow of the survey to ensure it is logical and easy to follow.



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Surveys and Questionnaires

1. Introduction: Briefly explain the purpose of the survey and how data will be used.
2. Demographics: Collect basic demographic information.
3. Main Body: Include sections based on key topics related to your objectives.
4. Conclusion: Thank the respondents and provide contact information for follow-up.



Integrating Corporate Communication Strategies with Digital Marketing Surveys and Questionnaires

Closed-Ended Questions: Yes/No, multiple-choice, rating scales.

Example: How satisfied are you with the current internal communication channels?

(1 = Very Dissatisfied, 5 = Very Satisfied)

Open-Ended Questions: Allow for detailed responses.

Example: What suggestions do you have for improving our internal communication?



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Surveys and Questionnaires

Types of Questions:

Likert Scale Questions: Measure the extent of agreement or disagreement.

Example: "Please rate your agreement with the following statement:

'The internal communication in our company is effective.'"

(Strongly Disagree, Disagree, Neutral, Agree, Strongly Agree)



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Surveys and Questionnaires

Types of Questions:

Ranking Questions: Ask respondents to rank items in order of preference.

Example: "Please rank the following communication channels in order of effectiveness: Email, Intranet, Meetings, Instant Messaging."



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Surveys and Questionnaires

Tips: Use simple language.

Avoid leading or biased questions.

Ensure anonymity to encourage honest feedback.



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Surveys and Questionnaires

Pilot the Survey: Test the survey with a small group to identify any issues or areas for improvement.

Process: Select a representative sample from your target audience.

Ask for feedback on the clarity and relevance of the questions.

Make necessary adjustments based on the feedback.



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Surveys and Questionnaires

Distribute the Survey: Reach your target audience effectively.

Methods: Email invitations with a survey link.

Company intranet or employee portal.

Social media or customer newsletters (for external
surveys).



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Surveys and Questionnaires

Analyse the Results: Extract meaningful insights from the survey data.

Tools: Use survey tools like SurveyMonkey, Google Forms, or specialised corporate communication platforms.

Analyse quantitative data using statistical methods.

Identify themes and patterns in qualitative data.



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Surveys and Questionnaires

Example: "70% of employees are satisfied with email communications, but only 40% find team meetings effective.

Common suggestions for improvement include more interactive sessions and regular updates."



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Surveys and Questionnaires

Report Findings and Take Action: Share the results with stakeholders and implement changes based on feedback.

Steps: Prepare a detailed report highlighting key findings and recommendations.

Present the findings to management and relevant departments.

Develop and implement an action plan to address issues.



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Surveys and Questionnaires

Report Findings and Take Action:

Example: "Based on the survey results, we will be introducing monthly meetings to improve direct communication.

Additionally, we will enhance the intranet by introducing a working App to make information more accessible."



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CLASS ACTIVITY 60 min

The goal of this activity is to enable you to apply your knowledge of corporate communication by designing a survey questionnaire for stakeholders of a TV station. This includes employees, third-party suppliers, and other relevant parties.

The survey will aim to gather insights into the effectiveness of the TV station's communication strategies and identify areas for improvement.



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CLASS ACTIVITY 60 min

- What are the objectives of the survey?
- Who are the stakeholders?
- Collect qualitative and quantitative data.



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Focus Groups

Focus groups provide in-depth insights into stakeholder perceptions and attitudes. They allow for open discussions that uncover detailed feedback.

Apple, for example, uses focus groups to refine its product launch strategies by understanding consumer reactions.



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Interviews

Interviews offer personalised feedback and detailed insights into individual stakeholder experiences.

IBM conducts executive interviews to gauge the effectiveness of its leadership communication and to identify areas for improvement.



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Interviews

Clearly identify the purpose of the interviews.

Objectives could include understanding employee satisfaction with internal communication, evaluating the effectiveness of communication strategies, or gathering insights on stakeholder perceptions.



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Interviews

Prepare a list of open-ended questions that align with your objectives.

Ensure the questions are clear and allow for detailed responses.

Arrange interviews at a convenient time for participants.

Ensure a comfortable and private setting to encourage open and honest communication.



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Interviews

Build Rapport: Start with some casual conversation to make the interviewee comfortable.

Be Neutral: Avoid leading questions and remain neutral to elicit honest responses.



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Interviews

Listen Actively: Pay attention to the interviewee's responses and show genuine interest.

Probe for Details: Ask follow-up questions to gain deeper insights.

Record Responses: With permission, record the interview or take detailed notes to ensure accurate data collection.



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Review and analyse the interview data to identify common themes, insights, and areas for improvement.

Transcribe recorded interviews and categorise responses into themes.

Identify recurring themes, patterns, and key points.

Group similar responses together to create categories.

Derive insights from the data and develop recommendations for improving communication strategies.



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Summarise the findings in a clear and actionable report.

1. Introduction: Brief overview of the objectives and methodology.
2. Summary of Findings: Key themes and insights from the interviews.
3. Quotes: Direct quotes from interviewees to highlight important points.
4. Recommendations: Actionable suggestions based on the findings.
5. Conclusion: Summary of the overall findings and next steps.



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Social Media Analytics

Social media analytics track engagement, reach, and sentiment on platforms like X (Twitter) and Facebook.

These metrics help assess the impact of online communication strategies. Starbucks, for example, monitors social media to understand customer feedback and adjust its marketing tactics.



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The image features a woman with long brown hair, smiling and holding a large calculator. Overlaid on the image are two data visualizations. The top visualization is a progress bar for 'Response Rate' at 80%, with a green bar and a 'T' label. The bottom visualization is a line graph titled 'Engagement Audience Growth' showing multiple colored lines (blue, orange, green, purple) representing different metrics over time. The Sprout Social logo is in the bottom left corner.

The Most Important Social Media Metrics to Track

sproutsocial

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Web Analytics

Web analytics tools like Google Analytics measure website traffic, user behaviour, and content engagement.

They provide data on metrics such as page views, bounce rates, and conversion rates, helping companies optimise their communication strategies.



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Media Monitoring

Media monitoring tracks press coverage and public mentions of a company. It helps evaluate the reach and impact of communication efforts in traditional and digital media.

Companies use media monitoring to assess the effectiveness of its global marketing campaigns.



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The Balanced Scorecard

The Balanced Scorecard links communication objectives to corporate strategy through four perspectives: **financial, customer, internal processes, and learning.**

The Balanced Scorecard, developed by Robert Kaplan and David Norton in the early 1990s, is a strategic planning and management system used extensively in business and industry, government, and nonprofit organisations worldwide.



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The Balanced Scorecard

It aligns business activities to the vision and strategy of the organisation, improves internal and external communications, and monitors organisational performance against strategic goals.

The Balanced Scorecard translates an organisation's mission and vision into specific, quantifiable goals and monitors the organisation's performance in achieving these goals.



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The Balanced Scorecard

Key Benefits:

Holistic View: Provides a comprehensive view of the organisation's performance across different areas.

Strategic Alignment: Ensures that communication strategies are directly supporting the organisation's broader strategic goals.



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The Balanced Scorecard

Key Benefits:

Improved Performance: Helps in identifying and addressing gaps in communication and performance.

Stakeholder Engagement: Enhances engagement by ensuring transparent and consistent communication.



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The Balanced Scorecard: The Four Perspectives

1. Financial Perspective

How do we look to shareholders or owners?

Measures may include:

- Revenue growth
- Profitability
- Cost reduction
- Return on investment (ROI)

Example: Increase annual sales by 10%.



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The Balanced Scorecard: The Four Perspectives

2. Customer Perspective

How do customers see us?

Measures may include:

- Customer satisfaction
- Customer retention
- Market share
- Brand awareness

Example: Achieve a customer satisfaction score of 90%.



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The Balanced Scorecard: The Four Perspectives

3. Internal Business Process Perspective

What must we excel at internally?

Measures may include:

- Production efficiency
- Service delivery time
- Error rates
- Innovation processes

Example: Reduce customer response time from 24 hours to 4 hours.



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The Balanced Scorecard: The Four Perspectives

4. Learning and Growth Perspective

How can we continue to improve and innovate?

Measures may include:

- Employee training
- Staff satisfaction
- Digital skills development
- Knowledge sharing

Example: Ensure all staff complete AI training within 12 months.



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CLASS EXERCISE: 60 MIN

Building a Balanced Scorecard

21 Academy is launching a new mobile app that allows students to access timetables, course materials, notifications, and other services.

In groups, create a **Balanced Scorecard** for the first year of the app's operation.

For each of the four Balanced Scorecard perspectives, identify **2 objectives** and **1 KPI** to measure success.



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Communication Strategy

A communication strategy outlines how a company will communicate with its stakeholders to achieve its business objectives.

It includes messaging, channels, target audiences, and the timing of communication efforts.



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Importance of Integration

Integrating communication strategies with corporate strategies ensures that all messaging aligns with the company's objectives and enhances the effectiveness of both strategies.

This integration helps build a cohesive brand image and achieve organisational goals.



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Components of a Corporate Strategy

1. Vision and Mission
2. Goals and Objectives
3. Competitive Analysis
4. Strategic Initiatives
5. Resource Allocation



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Components of a Communication Strategy

1. Key Messages
2. Target Audiences
3. Communication Channels
4. Timing and Scheduling
5. Evaluation and Metrics



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Objectives Aligned with Corporate Goals

Communication objectives should be aligned with corporate goals.

For instance, if a corporate goal is to expand into new markets, the communication objective could be to raise awareness and build brand recognition in those markets.



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Role of Leadership in Integration

Leadership plays a crucial role in integrating communication and corporate strategies.

Leaders must communicate the strategic vision clearly and consistently to ensure alignment at all levels of the organisation.



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Challenges in Integration

Integrating communication and corporate strategies can be challenging due to differences in organisational culture, resistance to change, and the complexity of managing multiple communication channels.



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Challenges in Integration

Organisations can overcome integration challenges by fostering a culture of open communication, providing adequate training, and using integrated communication platforms to streamline messaging.



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The Role of Technology in Integration

Technology plays a crucial role in integrating communication and corporate strategies. Digital tools and platforms enable real-time communication, data analysis, and streamlined processes.

Companies like Microsoft use integrated communication platforms, such as Microsoft Teams and SharePoint, to enhance internal communication and collaboration and support their broader corporate strategies.



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Challenges of Technology Integration

While technology offers numerous benefits for integrating communication and corporate strategies, it also presents challenges. These include ensuring data security, managing information overload, and maintaining user engagement. Companies must carefully select and manage their communication technologies to avoid these pitfalls.



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Challenges of Technology Integration

Organisations can address technology integration challenges by implementing robust data security measures, using analytics to manage information effectively, and regularly updating their communication tools to keep users engaged.

Continuous training and support for employees are also essential.



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Continuous Improvement

Continuous improvement is vital for the sustained success of communication strategies. Regularly evaluating and updating communication practices ensures they remain effective and aligned with corporate objectives.

This approach fosters innovation and adaptability within the organisation.



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Continuous Improvement

Netflix's communication strategy is a prime example of continuous improvement.

The company regularly updates its communication practices based on user feedback and performance data.

This approach has helped Netflix maintain its competitive edge and customer satisfaction.



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Integrating Feedback Mechanisms

Integrating feedback mechanisms into communication strategies allows organisations to gather real-time insights from stakeholders. This feedback helps identify strengths and weaknesses, guiding continuous improvement efforts.

Amazon uses various feedback mechanisms, including customer reviews and employee surveys, to continuously refine its communication strategies.



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Measuring PR Effectiveness

Measuring PR effectiveness involves tracking media coverage, public sentiment, and the impact of PR campaigns on brand reputation.

These metrics help organisations assess the success of their PR efforts and make necessary adjustments.



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Integrating CSR into Communication Strategies

Corporate Social Responsibility (CSR) is an integral part of communication strategies. Effectively communicating CSR initiatives enhances corporate reputation, builds stakeholder trust, and supports sustainability goals.

Unilever's CSR communication highlights its commitment to sustainability and social responsibility. The company's transparent and consistent messaging about its CSR efforts strengthens its brand and aligns with its corporate strategy.



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Debriefing in Corporate Communication

Debriefing is a structured process that involves reflecting on and discussing the details and outcomes of an event, project, or communication campaign.

In the context of corporate communication, debriefing sessions are essential for evaluating performance, learning from experiences, and improving future communication strategies.



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Debriefing in Corporate Communication

Learning and Improvement:

Debriefing allows teams to identify what worked well and what didn't, enabling continuous improvement.

By reflecting on the outcomes, teams can pinpoint best practices and areas needing enhancement.



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Debriefing in Corporate Communication

Accountability and Transparency:

Debriefing sessions promote accountability by ensuring that team members understand their roles and the impact of their actions.

It fosters a culture of transparency where successes and failures are openly discussed.



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Debriefing in Corporate Communication

Team Cohesion and Collaboration:

Regular debriefings enhance team cohesion by encouraging open communication and collaborative problem-solving.

It helps build trust and mutual understanding among team members.



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Debriefing in Corporate Communication

Strategic Alignment:

Debriefing ensures that communication strategies remain aligned with the organisation's goals and objectives.

It helps in recalibrating strategies based on the feedback and insights gained from the debriefing process.



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Debriefing in Corporate Communication

Before conducting a debriefing session, it is crucial to prepare adequately. This involves:

Setting Objectives: Clearly define the objectives of the debriefing session.

What do you hope to achieve?

Creating an Agenda: Develop an agenda that outlines the key points to be discussed. This ensures that the session stays focused and covers all necessary topics.



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Debriefing in Corporate Communication

Gathering Data: Collect relevant data and materials, such as performance metrics, feedback from stakeholders, and any other pertinent information related to the communication campaign or event.



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Debriefing in Corporate Communication

A successful debriefing session typically follows a structured format.

Introduction: Begin with a brief overview of the event or campaign.

Explain the purpose of the debriefing and the
importance of honest and constructive feedback.



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Debriefing in Corporate Communication

Review Objectives and Outcomes:

Revisit the original objectives of the communication strategy or event.

Discuss whether these objectives were met and to what extent.



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Debriefing in Corporate Communication

Analyse Performance:

Evaluate the performance of different communication channels and tactics used.

Discuss quantitative metrics (e.g., engagement rates, reach) and qualitative feedback (e.g., stakeholder comments).



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Debriefing in Corporate Communication

Identify Strengths and Successes:

Highlight what worked well and why. Recognise successful strategies and tactics.

Celebrate achievements and acknowledge the contributions of team members.



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Debriefing in Corporate Communication

Identify Challenges and Areas for Improvement:

Discuss any challenges or obstacles encountered.

Identify areas where the communication strategy could be improved.

Encourage team members to share their perspectives and suggestions for improvement.



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Debriefing in Corporate Communication

Actionable Insights and Recommendations:

Develop actionable insights and recommendations based on the discussion.

Assign responsibilities and timelines for implementing improvements.



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Debriefing in Corporate Communication

Conclusion:

Summarise the key takeaways from the debriefing session.

Reiterate the importance of learning from the experience to
improve future communication efforts.



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Debriefing in Corporate Communication

Follow-Up:

After the debriefing session, it is essential to follow up on the agreed actions and recommendations.

This involves: Documenting the Debriefing:

Prepare a detailed report summarising the discussion, key insights, and action points.



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Debriefing in Corporate Communication

Undergraduate Diploma in Digital
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Follow-Up:

Implementing Changes:

Ensure that the recommendations are implemented and track progress.

Monitoring and Evaluation:

Continuously monitor the impact of the changes and evaluate their effectiveness in future communication strategies.



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EVENT: Nike's "You Can't Stop Us" Campaign launched in July 2020

1. Define the Original Objectives: The campaign had several core objectives

Reinforce brand values of unity, perseverance, and equality during the global uncertainty of COVID-19 and global protests against racial injustice.

Drive brand engagement across social media and digital platforms through an emotionally resonant message.

Boost brand loyalty by aligning Nike with social justice and inclusive messaging.

Maintain visibility while most sports events were cancelled.



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Channel	Performance Highlights
YouTube	The campaign video reached over 58 million views within a few weeks; high engagement rate.
Instagram	Short cuts and story clips generated millions of likes and comments.
Twitter	#YouCantStopUs trended globally; high levels of resharing and influencer engagement.
Owned Website	Dedicated campaign page saw increased traffic, especially from mobile users.
TV (US only)	The ad aired during NBA season restart and received strong Nielsen ratings.



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3. Plan Your Metrics:

Impressions: Reach across all platforms (estimated 1B+ impressions)

Engagement Rate: Likes, shares, comments, hashtag usage

Video Completion Rate: Critical on YouTube and Instagram

Sentiment Analysis: Positive brand sentiment vs negative or neutral

Traffic Uplift: Change in web traffic post-campaign

Brand Recall & Lift: Measured via third-party survey tools



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4. Identify Challenges:

Sensitive Timing: Launching during a global pandemic and socio-political unrest required careful tone and message alignment.

Polarised Audience: Supporting social justice movements may alienate some segments of the market.

Content Saturation: Competing with many brands releasing “pandemic” or “inspirational” ads.

Tracking Real ROI: The campaign was more about brand value and perception than direct sales, making ROI harder to quantify.



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Initial Goals

Reaffirm Nike's brand
identity

Maintain engagement
despite event shutdowns

Drive conversation around
brand and values

Build long-term loyalty
among core audience

Outcome Summary

Strong alignment with values of unity and
perseverance

Achieved high engagement across all social channels

Became one of the most discussed brand campaigns
of 2020

Reinforced connection with Gen Z and socially
conscious consumers



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CLASS ACTIVITY: 60 MIN

Choose a major event on YOUTUBE, watch it and debrief it as accurate as possible.

- Define the original objectives
- Evaluate channel performance
- Plan your metrics
- Identify challenges
- Summerise goals



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THANK YOU FOR TODAY

Lecturer: PIERRE PORTELLI

