Creating a Business

Lecture Title: SWOT & Opportunity Analysis

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Date: 21 January 2026

Undergraduate Diploma in Business Administration

Previous Session

- Approaches to Identifying Opportunities
- Talent/Skills
- Hedgehog model
  - Passion – Profitability - Competency
- Business Idea
- Business Model Canvas

Question 01

What does the 'Key Partners' block in the Business Model Canvas refer to?

a) Primary customers

b) Key suppliers

c) Main competitors

d) Revenue streams

Question 02

Which element of the Business Model Canvas deals with how a company delivers value to its customers?

a) Customer Segments

b) Key Activities

c) Value Proposition

d) Cost Structure

Question 03

What does the 'Key Resources' block in the Business Model Canvas represent?

a) Main expenses

b) Main activities

c) Essential assets

d) Target market

Question 04

What does the 'Customer Relationships' block in the Business Model Canvas focus on?

a) How to attract new customers

b) How to retain existing customers

c) How to expand the product line

d) How to cut costs

Question 05

Which component of the Business Model Canvas defines the ways in which a company generates revenue?

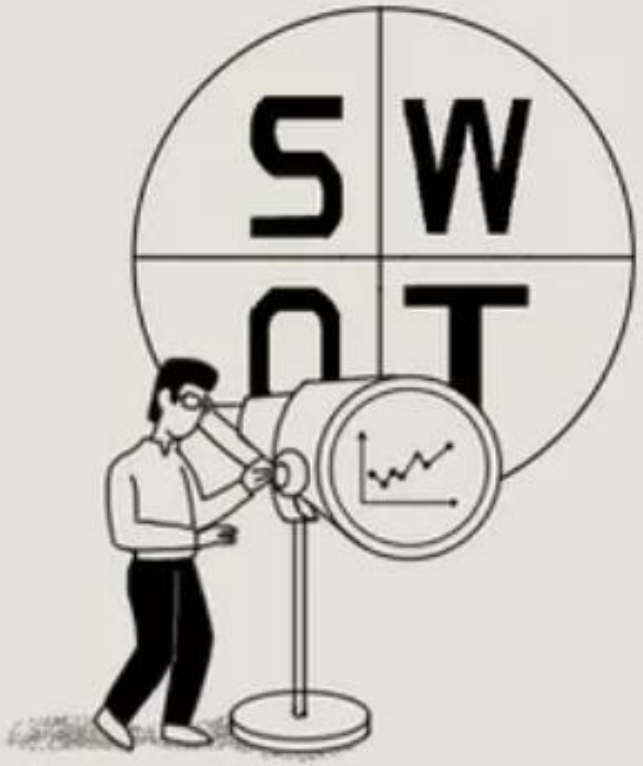
a) Key Partners

b) Customer Segments

c) Cost Structure

d) Revenue Streams

SWOT Analysis



SWOT

['swät]

A framework used to evaluate a company's competitive position and to develop strategic planning.

SWOT Analysis

What does SWOT stand for?

S =

W =

O =

T

SWOT Analysis

What does SWOT stand for?

S =

STRENGTH

SWOT Analysis

What does SWOT stand for?

W =

WEAKNESS

SWOT Analysis

What does SWOT stand for?

O =

SWOT Analysis

What does SWOT stand for?

T =

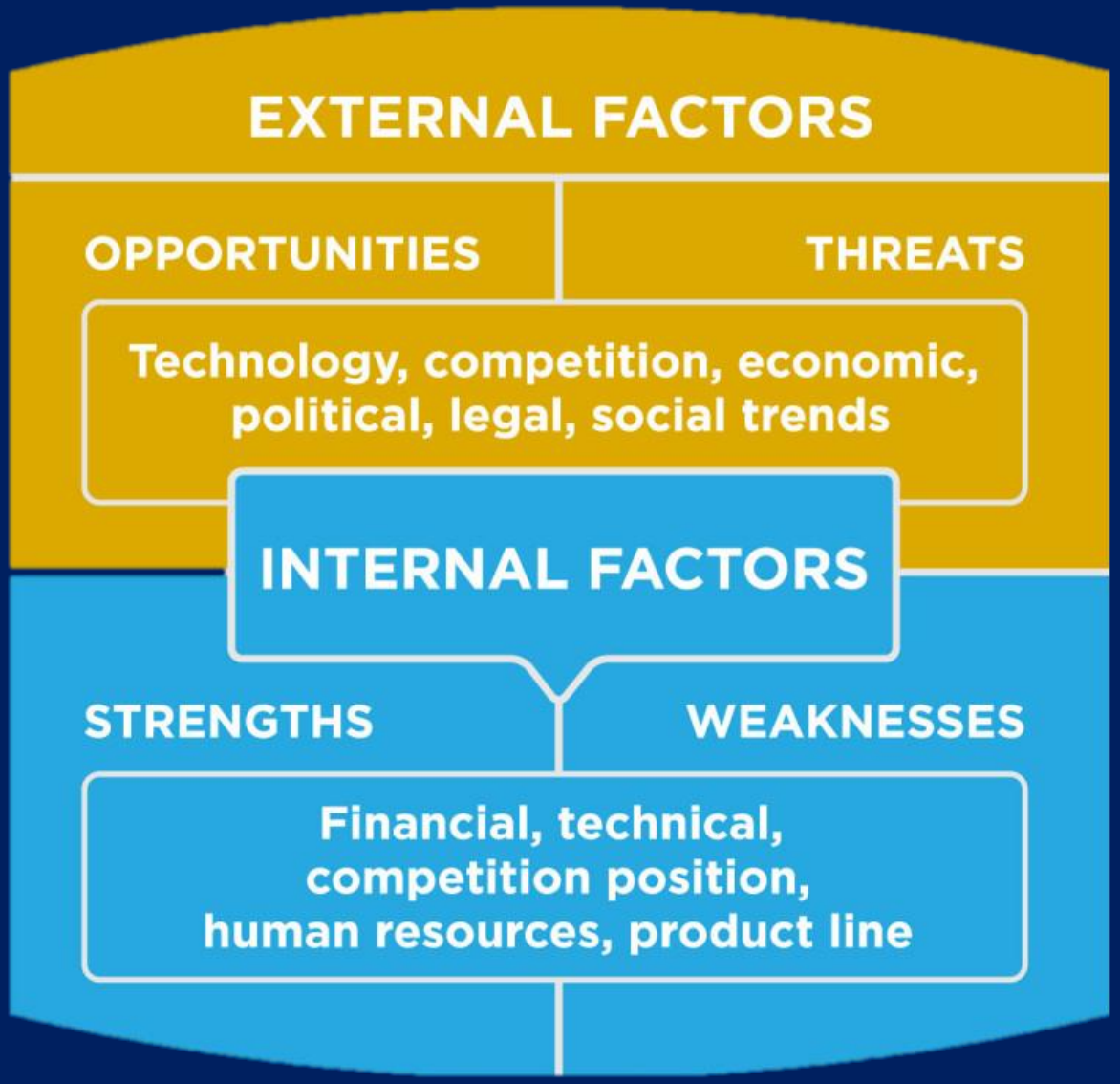
THREATS

SWOT Analysis

Firm's strategy must:

- **Build** on its **strengths**
- **Remedy** the **weaknesses** or work around them
- Take **advantage** of the **opportunities** presented by the environment
- **Protect** the firm from **threats**

SWOT Analysis



SWOT Analysis

SWOT Analysis

Potential Strengths and Competitive Assets	Potential Weaknesses and Competitive Deficiencies
• Competencies that are well matched to industry key success factors • Ample financial resources to grow the business • Strong brand-name image and/or company reputation • Economies of scale and/or learning- and experience-curve advantages over rivals • Other cost advantages over rivals • Attractive customer base • Proprietary technology, superior technological skills, important patents • Strong bargaining power over suppliers or buyers • Resources and capabilities that are valuable and rare • Resources and capabilities that are hard to copy and for which there are no good substitutes • Superior product quality • Wide geographic coverage and/or strong global distribution capability • Alliances and/or joint ventures that provide access to valuable technology, competencies, and/or attractive geographic markets	• No clear strategic vision • No well-developed or proven core competencies • No distinctive competencies or competitively superior resources • Lack of attention to customer needs • A product or service with features and attributes that are inferior to those of rivals • Weak balance sheet, short on financial resources to grow the firm, too much debt • Higher overall unit costs relative to those of key competitors • Too narrow a product line relative to rivals • Weak brand image or reputation • Weaker dealer network than key rivals and/or lack of adequate distribution capability • Lack of management depth • A plague of internal operating problems or obsolete facilities • Too much underutilized plant capacity • Resources that are readily copied or for which there are good substitutes

SWOT Analysis

Potential Market Opportunities	Potential External Threats to a Company's Future Profitability
• Sharply rising buyer demand for the industry's product • Serving additional customer groups or market segments • Expanding into new geographic markets • Expanding the company's product line to meet a broader range of customer needs • Utilizing existing company skills or technological know-how to enter new product lines or new businesses • Falling trade barriers in attractive foreign markets • Acquiring rival firms or companies with attractive technological expertise or capabilities • Entering into alliances or joint ventures to expand the firm's market coverage or boost its competitive capability	• Increasing intensity of competition among industry rivals—may squeeze profit margins • Slowdowns in market growth • Likely entry of potent new competitors • Growing bargaining power of customers or suppliers • A shift in buyer needs and tastes away from the industry's product • Adverse demographic changes that threaten to curtail demand for the industry's product • Adverse economic conditions that threaten critical suppliers or distributors • Changes in technology—particularly disruptive technology that can undermine the company's distinctive competencies • Restrictive foreign trade policies • Costly new regulatory requirements • Tight credit conditions • Rising prices on energy or other key inputs

SWOT Analysis

Have you heard of…

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Perform a SWOT analysis on

SWOT Analysis

https://swothub.com/apple-swot-analysis/

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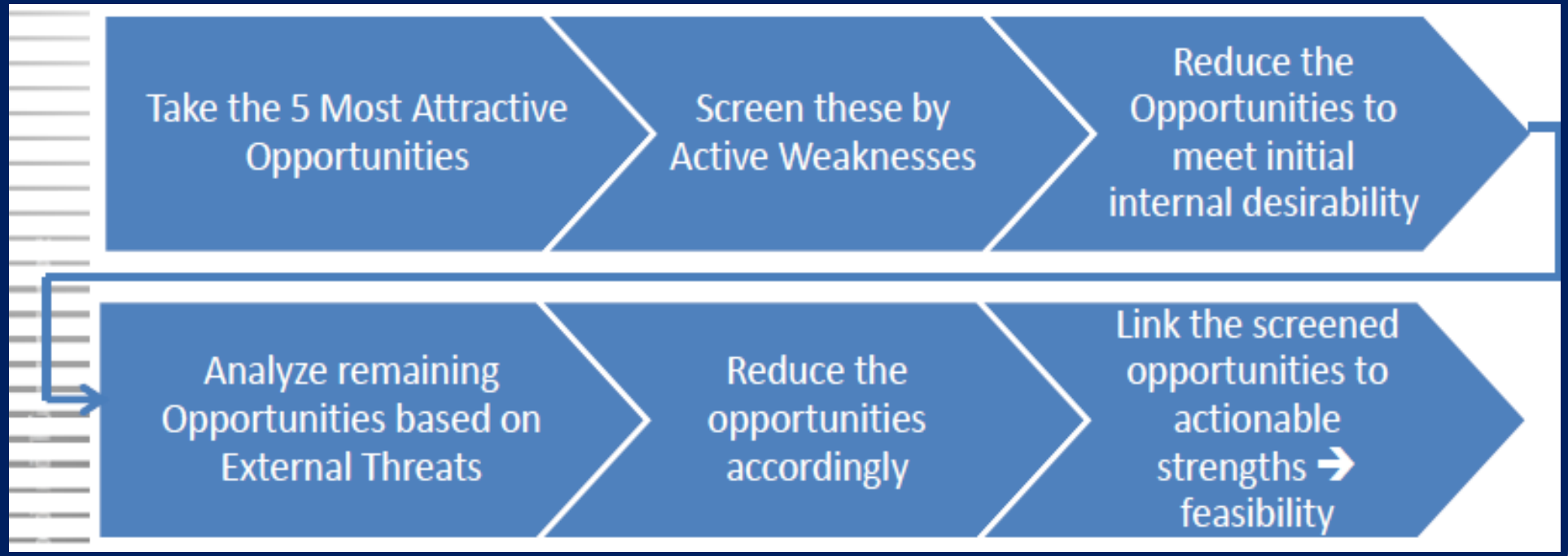
SWOT Analysis

Opportunities Approach…



SWOT Analysis

Opportunities Approach…

STRENGTHS

Well known CEO with a good track record
Uses TESLA stores instead of distributors
1st to produce electric luxury cars
Proprietory Technology
Popular in Younger Age Groups

WEAKNESSES

CEO is also CEO to Space X and others
Infrastructure for electric cars not yet developed
Customers still wary of such technology
Price

OPPORTUNITIES

Increasing awareness & support - environmentalists
Large International marketing potential
Lower price models appealing to a wider audience
Advanced technology leading to longer battery life Price
First time buyers
Increasing fuel price
Know how - strong ties with other companies (Space X etc)

THREATS

Competition from established companies
Law suits inhibit/delay innovation
Loss of Gov subsidy will drive prices up

SWOT Analysis

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Future Strategy

Stores to look more environmetally friendly

- trees in stores
- clear water features

Emphasis on

- status symbol
- the price to buy the car is recovered through the savings on fuel costs

Perform a SWOT opportunities approach on Come up with a future strategy

SWOT Opportunities

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